

Independent Auditors' Report

TO THE MAYOR AND COUNCIL OF THE VILLAGE OF DUCHESS

Opinion

We have audited the accompanying financial statements of the **Village of Duchess**, which comprise the statement of financial position as at December 31, 2025, and the statements of operations, change in net financial assets and cash flows the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the **Village of Duchess** as at December 31, 2025, the results of its operations, change in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the **Village of Duchess** in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the **Village of Duchess'** ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the **Village of Duchess** or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the **Village of Duchess'** financial reporting process.

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Independent Auditors' Report (Continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the **Village of Duchess** to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provided those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

- Debt Limit Regulation:
In accordance with Alberta Regulation 255/2000, we confirm that the municipality is in compliance with the Debt Limit Regulation. A detailed account of the **Village of Duchess'** debt limit can be found in note 7.
- Supplementary Accounting Principles and Standards Regulation:
In accordance with Alberta Regulation 313/2000, we confirm that the municipality is in compliance with the Supplementary Accounting Principles and Standards Regulation and not the information required can be found in note 12.

Johnston Morrison Hunter & Co. Professional Corporation

Chartered Professional Accountants
Brooks, Alberta
March 16, 2026

VILLAGE OF DUCHESS

**Statement of Financial Position
December 31, 2025**

	2025	2024
	\$	\$
FINANCIAL ASSETS		
Cash and temporary investments (Note 2)	2,467,862	2,425,023
Taxes receivable (Note 3)	90,649	80,502
Trade and other receivables	275,699	343,582
Land held for resale	146,037	194,050
Investments (Note 4)	6,257	5,241
TOTAL FINANCIAL ASSETS	<u>2,986,504</u>	<u>3,048,398</u>
LIABILITIES		
Accounts payable and accrued liabilities	150,576	436,607
Deferred revenue (Note 6)	308,033	162,129
TOTAL LIABILITIES	<u>458,609</u>	<u>598,736</u>
NET FINANCIAL ASSETS (DEBT)	<u>2,527,895</u>	<u>2,449,662</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 8)	15,707,987	15,868,587
Prepaid expenses	1,398	54,044
	<u>15,709,385</u>	<u>15,922,631</u>
ACCUMULATED SURPLUS (NOTE 10)	<u>18,237,280</u>	<u>18,372,293</u>

VILLAGE OF DUCHESS
Statement of Operations
For The Year Ended December 31, 2025

	Budget	2025	2024
	\$	\$	\$
REVENUE			
Net taxes, Schedule 3	928,989	928,989	903,474
Government transfers, Schedule 4	592,373	350,568	451,443
Investment income	75,720	79,105	126,380
User fees and sale of goods	780,305	787,106	745,719
Penalties and costs on taxes	20,000	24,362	19,800
Franchise and concession contracts	145,000	140,772	141,380
Other	7,200	10,750	2,412
Total Revenue	<u>2,549,587</u>	<u>2,321,652</u>	<u>2,390,608</u>
EXPENSES			
Operating			
Legislative	87,000	66,026	63,458
Administration	436,823	435,046	417,706
Fire, ambulance and bylaws enforcement	319,335	293,050	291,153
Roads, streets, walks and lighting, and storm	604,215	601,560	617,996
Water and wastewater	585,868	559,131	549,867
Waste management	144,232	144,341	145,618
Parks and recreation	686,783	631,607	660,087
Planning and development	244,196	34,419	67,337
Total Expenses	<u>3,108,452</u>	<u>2,765,180</u>	<u>2,813,222</u>
EXCESS OF EXPENSES OVER REVENUE BEFORE OTHER	(558,865)	(443,528)	(422,614)
OTHER			
Government transfers for capital, Schedule 4	320,120	308,515	657,864
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES, Schedule 6	<u>(238,745)</u>	<u>(135,013)</u>	<u>235,250</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>18,372,293</u>	<u>18,372,293</u>	<u>18,137,043</u>
ACCUMULATED SURPLUS, END OF YEAR, Schedule 1	<u><u>18,133,548</u></u>	<u><u>18,237,280</u></u>	<u><u>18,372,293</u></u>

VILLAGE OF DUCHESS

**Statement of Changes in Net Financial Assets
For The Year Ended December 31, 2025**

	Budget	2025	2024
	\$	\$	\$
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(238,745)	(135,013)	235,250
Acquisition of tangible capital assets	(502,120)	(517,989)	(942,106)
Amortization of tangible capital assets	680,000	678,589	704,923
	177,880	160,600	(237,183)
Acquisition of prepaid expenses	-	(1,398)	(54,044)
Use of prepaid assets	-	54,044	44,596
	-	52,646	(9,448)
INCREASE IN NET ASSETS	(60,865)	78,233	(11,381)
NET FINANCIAL ASSETS, BEGINNING OF YEAR	2,461,043	2,449,662	2,461,043
NET FINANCIAL ASSETS, END OF YEAR	2,400,178	2,527,895	2,449,662

VILLAGE OF DUCHESS
Statement of Cash Flows
For The Year Ended December 31, 2025

	2025	2024
	\$	\$
OPERATING ACTIVITIES		
(Deficiency) excess of revenue over expenses	(135,013)	235,250
Non-cash items included in excess of revenue over expenses:		
Amortization of tangible capital assets	678,589	704,923
Non-cash charges to operations (net change):		
(Increase) in taxes receivable	(10,147)	(5,507)
Decrease (increase) in trade and other receivables	67,883	(101,127)
Decrease in land held for resale	48,013	-
(Increase) in investments	(1,016)	(670)
(Decrease) increase in accounts payable and accrued liabilities	(286,031)	265,651
Increase in deferred revenue	145,904	88,690
Decrease (increase) in prepaid expenses	52,646	(9,449)
CASH PROVIDED BY OPERATING TRANSACTIONS	560,828	1,177,761
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(517,989)	(942,106)
CASH APPLIED TO CAPITAL TRANSACTIONS	(517,989)	(942,106)
INVESTING ACTIVITIES		
Decrease in restricted cash or cash equivalents	(135,444)	(89,495)
CASH APPLIED TO INVESTING TRANSACTIONS	(135,444)	(89,495)
CHANGE IN CASH AND CASH EQUIVALENTS	(92,605)	146,160
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	2,335,528	2,189,368
CASH AND CASH EQUIVALENTS, END OF YEAR	2,242,923	2,335,528
CASH AND CASH EQUIVALENTS ARE MADE UP OF:		
Cash and temporary investments (Note 2)	2,467,862	2,425,023
Less: restricted portion of cash and temporary investments	(224,939)	(89,495)
	2,242,923	2,335,528

VILLAGE OF DUCHESS

**Schedule of Changes in Accumulated Surplus
For The Year Ended December 31, 2025
Schedule 1**

	Unrestricted Surplus	Restricted Surplus	Equity in Tangible Capital Assets	2025	2024
	\$	\$	\$	\$	\$
Revenue:					
Balance, beginning of year	1,164,657	1,339,049	15,868,587	18,372,293	18,137,043
Excess (deficiency) of revenues over expenses	(135,013)	-	-	(135,013)	235,250
Unrestricted funds designated for future use	(42,906)	42,906	-	-	-
Current year funds used for tangible capital assets	(517,989)	-	517,989	-	-
Annual amortization expense	<u>678,589</u>	<u>-</u>	<u>(678,589)</u>	<u>-</u>	<u>-</u>
Change in accumulated surplus	<u>(17,319)</u>	<u>42,906</u>	<u>(160,600)</u>	<u>(135,013)</u>	<u>235,250</u>
Balance, end of year	<u>1,147,338</u>	<u>1,381,955</u>	<u>15,707,987</u>	<u>18,237,280</u>	<u>18,372,293</u>

VILLAGE OF DUCHESS
Schedule of Tangible Capital Assets
For The Year Ended December 31, 2025
Schedule 2

	Land	Land Improvements	Buildings	Engineered Structures	Machinery & Equipment	Vehicles	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
Cost:								
Balance, beginning of year	1,086,014	1,701,357	5,164,177	17,396,555	1,086,854	1,043,489	27,478,446	26,655,866
Acquisition of tangible capital assets	-	-	13,000	258,575	246,414	-	517,989	784,407
Construction-in-progress	-	-	-	-	-	-	-	157,699
Disposal of tangible capital assets	-	-	-	-	-	-	-	(119,526)
Write down of tangible capital assets	-	-	-	-	(18,712)	-	(18,712)	-
Balance, end of year	<u>1,086,014</u>	<u>1,701,357</u>	<u>5,177,177</u>	<u>17,655,130</u>	<u>1,314,556</u>	<u>1,043,489</u>	<u>27,977,723</u>	<u>27,478,446</u>
Accumulated Amortization:								
Balance, beginning of year	-	768,889	1,077,291	8,460,886	717,275	585,518	11,609,859	11,024,462
Annual amortization	-	64,437	103,804	379,424	75,503	55,421	678,589	704,923
Accumulated amortization on disposals	-	-	-	-	-	-	-	(119,526)
Accumulated amortization on write downs	-	-	-	-	(18,712)	-	(18,712)	-
Balance, end of year	<u>-</u>	<u>833,326</u>	<u>1,181,095</u>	<u>8,840,310</u>	<u>774,066</u>	<u>640,939</u>	<u>12,269,736</u>	<u>11,609,859</u>
Net Book Value of Tangible Capital Assets	<u>1,086,014</u>	<u>868,031</u>	<u>3,996,082</u>	<u>8,814,820</u>	<u>540,490</u>	<u>402,550</u>	<u>15,707,987</u>	<u>15,868,587</u>

VILLAGE OF DUCHESS
Schedule of Property And Other Taxes
For The Year Ended December 31, 2025
Schedule 3

	Budget	2025	2024
	\$	\$	\$
TAXATION			
Real property taxes	1,239,629	1,239,629	1,176,960
Power, pipe, cable T.V. and other taxes	25,536	25,536	24,056
	1,265,165	1,265,165	1,201,016
REQUISITIONS			
Alberta school foundation fund	311,883	311,883	286,465
Newell seniors foundation	24,293	24,293	11,077
	336,176	336,176	297,542
NET TAXES	928,989	928,989	903,474

VILLAGE OF DUCHESS
Schedule of Government Transfers
For The Year Ended December 31, 2025
Schedule 4

	Budget	2025	2024
	\$	\$	\$
TRANSFERS FOR OPERATING			
Federal government	112,246	11,742	178,540
Provincial government	230,296	109,652	52,703
Other local governments	249,831	229,174	220,200
	592,373	350,568	451,443
TRANSFERS FOR CAPITAL			
Provincial government	273,300	261,695	657,864
Other local government	46,820	46,820	-
	320,120	308,515	657,864
TOTAL GOVERNMENT TRANSFERS	912,493	659,083	1,109,307

VILLAGE OF DUCHESS
Schedule of Expenses by Object
For The Year Ended December 31, 2025
Schedule 5

	Budget	2025	2024
	\$	\$	\$
EXPENDITURES			
Salaries, wages and benefits	786,027	760,705	779,764
Contracted and general services	476,990	258,717	267,100
Materials, goods and utilities	832,006	767,082	824,490
Transfers to local boards and agencies	330,129	296,362	233,979
Bank charges and short-term interest	3,300	3,725	2,966
Amortization of tangible capital assets	680,000	678,589	704,923
	3,108,452	2,765,180	2,813,222
TOTAL EXPENDITURES	3,108,452	2,765,180	2,813,222

VILLAGE OF DUCHESS
Schedule of Segmented Disclosure
For The Year Ended December 31, 2025
Schedule 6

	General Government	Protective Services	Transportation Services	Water & Waste Management	Recreation & Culture	Total
	\$	\$	\$	\$	\$	\$
Revenue:						
Net municipal taxes	928,989	-	-	-	-	928,989
Government transfers	23,606	202,083	-	238,635	194,759	659,083
Investment income	79,015	-	-	-	90	79,105
User fees and sale of goods	28,759	18,771	32,991	596,361	110,223	787,105
Penalties and cost of taxes	24,362	-	-	-	-	24,362
Franchise and concession contracts	140,772	-	-	-	-	140,772
Other revenues	-	-	-	-	10,750	10,750
	<u>1,225,503</u>	<u>220,854</u>	<u>32,991</u>	<u>834,996</u>	<u>315,822</u>	<u>2,630,166</u>
Expenses:						
Salaries & wages	255,259	47,250	138,678	138,240	181,278	760,705
Contract & general services	101,508	38,929	25,329	50,685	42,147	258,598
Materials, goods and utilities	109,025	84,056	160,610	288,403	125,107	767,201
Transfers to local boards and agencies	8,381	66,484	1,523	46,732	173,241	296,361
Bank charges and short-term interest	3,725	-	-	-	-	3,725
	<u>477,898</u>	<u>236,719</u>	<u>326,140</u>	<u>524,060</u>	<u>521,773</u>	<u>2,086,590</u>
Net revenue, before amortization	<u>747,605</u>	<u>(15,865)</u>	<u>(293,149)</u>	<u>310,936</u>	<u>(205,951)</u>	<u>543,576</u>
Amortization expense	<u>(23,173)</u>	<u>(56,330)</u>	<u>(275,420)</u>	<u>(179,412)</u>	<u>(144,254)</u>	<u>(678,589)</u>
Net Revenue	<u><u>724,432</u></u>	<u><u>(72,195)</u></u>	<u><u>(568,569)</u></u>	<u><u>131,524</u></u>	<u><u>(350,205)</u></u>	<u><u>(135,013)</u></u>

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

1. Significant Accounting Policies

The financial statements of the Village of Duchess are prepared by management in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants ("CICA"). Significant aspects of the accounting policies adopted by the Village of Duchess are as follows:

Reporting Entity

The financial statements reflect the assets, liabilities, revenues and expenditures, changes in fund balances, and change in financial position of the Village of Duchess.

The schedule of taxes levied also includes requisitions for education, social and other external organizations that are not part of the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates. Management has determined that no estimates or assumptions that could result in material measurement uncertainty have been identified in these statements.

Cash and Cash Equivalents

The Village's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and term deposits with a maturity period of three months or less from the date of acquisition. Term deposits that the entity cannot use for current transactions because they are pledged as security are also excluded from cash and cash equivalents.

Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

VILLAGE OF DUCHESS
Notes to the Financial Statements
For The Year Ended December 31, 2025

1. **Significant Accounting Policies (Continued)**

Requisition Over-Levy and Under-Levy

Over-levies and under-levies arise from the difference between the actual levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

Inventories for Resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, road, sidewalks and street lighting are recorded as capital assets under their respective function.

Prepaid Local Improvement Changes

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectable from property owners for work performed by the municipality.

Where a taxpayer has elected to prepay the outstanding local improvement charges, such amounts are recorded as deferred revenue. Deferred revenue is amortized to revenue on a straight line basis over the remaining term of the related borrowings.

In the event that the prepaid amounts are applied against the related borrowings, the deferred revenue is amortized to revenue by an amount equal to the debt repayment.

Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Tax Revenue

Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

VILLAGE OF DUCHESS
Notes to the Financial Statements
For The Year Ended December 31, 2025

1. **Significant Accounting Policies (Continued)**

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated Change in Net Financial Assets (Debt) for the year.

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	Years
Land improvements	15-20
Buildings	25-50
Engineered structures	
Water system	45-75
Wastewater system	45-75
Roadway systems	10-30
Storm systems	45-75
Machinery and equipment	5-25
Vehicles	10-25

Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

1. Significant Accounting Policies (Continued)

Asset Retirement

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset at the financial statement date when there is a legal obligation for the Village to incur retirement costs, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset. The asset retirement cost is amortized over the useful life of the related asset. Asset retirement obligations which are incurred incrementally with use of the asset are recognized in the period incurred with a corresponding asset retirement cost expensed in the period.

At each financial reporting date, the Village reviews the carrying amount of the liability. The Village recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset. The Village continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

Contaminated Site Liability

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of post-remediation including operation, maintenance and monitoring.

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

1. Significant Accounting Policies (Continued)

Measurement of Financial Instruments

The entity initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The entity subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash and temporary investments and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

Transaction costs

The entity recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

2. Cash and Temporary Investments

	2025	2024
	\$	\$
Cash	641,775	950,543
Temporary investments	<u>1,826,087</u>	<u>1,474,480</u>
	<u>2,467,862</u>	<u>2,425,023</u>

Temporary investments are guaranteed investments certificates having effective interest rates of 3.13% maturing November 2026.

Included in cash is a restricted amount of \$224,939 (2025 - \$89,495) received from external sources and held exclusively for capital and operating projects .

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

3. Taxes Receivable

	2025	2024
	\$	\$
Current taxes	76,639	64,876
Non-current taxes	<u>14,010</u>	<u>15,626</u>
	<u><u>90,649</u></u>	<u><u>80,502</u></u>

4. Investments

	2025	2024
	\$	\$
South Country Co-op Ltd. equity account	5,984	4,968
United Farms of Alberta equity account	263	263
Newell Regional Services Corporation, common shares	<u>10</u>	<u>10</u>
	<u><u>6,257</u></u>	<u><u>5,241</u></u>

5. Bank Advances

A line of credit facility of up to \$500,000. Secured by Municipal Borrowing By-Law 526/25 (Chief Elected Officer and Chief Administrative Officer are authorized on behalf of the Village to execute promissory notes or other negotiable instruments and transfer any present and future property, real or personal, movable or immovable, to furnish security for the debt). Due on demand with interest calculated at prime plus 1%. No balance was outstanding at year-end.

6. Deferred Revenue

	2025	2024
	\$	\$
Housing Accelerator Fund	209,654	83,495
Miscellaneous operating grants	15,285	6,000
Deferred property taxes and utility fees	<u>83,094</u>	<u>72,634</u>
	<u><u>308,033</u></u>	<u><u>162,129</u></u>

Conditional grants in the amount of \$224,939 (2024 - \$89,495 were received from external sources and have not been expended in the current year.

The use of the conditional grants are restricted to eligible capital and operating projects, as approved under the funding agreements, scheduled for completion in 2026. Unexpended funds related to the conditional grants are supported by cash and temporary investments of \$224,939.

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

7. Debt Limits

Section 276 [2] of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Village of Duchess be disclosed as follows:

	2025	2024
	\$	\$
Total debt limit	<u>3,552,708</u>	<u>3,585,912</u>
Amount of debt limit unused	<u>3,552,708</u>	<u>3,585,912</u>
Debt servicing limit	<u>592,118</u>	<u>597,652</u>
Amount of debt servicing limit unused	<u>592,118</u>	<u>597,652</u>

The debt limit is calculated at 1.5 times revenue of the municipality excluding transfers from the governments of Alberta and Canada (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

8. Tangible Capital Assets

	2025	2024
Net Book Value	\$	\$
Land	1,086,014	1,086,014
Land Improvements	868,031	932,468
Buildings	3,996,082	4,086,886
Engineered Structures		
Water system	1,414,958	1,458,825
Wastewater system	3,283,681	3,123,442
Roadway system	3,306,032	3,529,713
Storm system	810,149	823,690
Machinery and equipment	540,490	369,579
Vehicles	<u>402,550</u>	<u>457,970</u>
	<u>15,707,987</u>	<u>15,868,587</u>

9. Equity in Capital Assets

	2025	2024
	\$	\$
Tangible capital assets, Schedule 2	27,977,723	27,478,446
Accumulated amortization, Schedule 2	<u>(12,269,736)</u>	<u>(11,609,859)</u>
	<u>15,707,987</u>	<u>15,868,587</u>

VILLAGE OF DUCHESS
Notes to the Financial Statements
For The Year Ended December 31, 2025

10. Accumulated Surplus

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2025	2024
	\$	\$
Unrestricted surplus	1,147,338	1,164,657
Restricted surplus		
Capital	1,356,955	1,314,049
General operations	25,000	25,000
Equity in tangible capital assets	<u>15,707,987</u>	<u>15,868,587</u>
	<u>18,237,280</u>	<u>18,372,293</u>

11. Segmented Disclosure

The provides a range of services to its ratepayers. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

Refer to the Schedule of Segmented Disclosure (Schedule 6).

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

12. Salary and Benefits Disclosure

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

	2025			2024
	Salary	Benefits and allowances	Total	Total
	\$	\$	\$	\$
Mayor	8,800	-	8,800	9,268
Deputy Mayor	3,775	323	4,098	6,623
Councillor 1	9,300	631	9,931	10,160
Councillor 2	7,400	543	7,943	8,880
Councillor 3	8,475	582	9,057	6,946
Municipal administrator	91,187	24,652	115,839	109,394
Designated officer (3)	157,049	25,429	182,478	163,505

- 1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria, per diems and any other direct cash remuneration.
- 2) Benefits and allowances includes employer's share of all employee benefits and contributions or payments made on behalf of employees including pension, healthcare, dental coverage, vision coverage, group life insurance, professional memberships and tuition.

13. Financial Instruments

The Village's financial instruments consist of cash and temporary investments, receivables, investments, accounts payable and accrued liabilities and deferred revenue. It is management's opinion that the Village is not exposed to significant interest or currency risk arising from these financial statements.

The Village is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Village provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

Unless otherwise noted, the fair value of the financial instruments approximates their carrying values.

VILLAGE OF DUCHESS

Notes to the Financial Statements For The Year Ended December 31, 2025

14. Recent Accounting Pronouncements

The following summarizes upcoming changes to the Canadian public sector accounting standards. The Village will continue to assess the impact and prepare for the adoption of these standards. While the timing of standard adoption may vary, certain standards must be adopted concurrently.

The Conceptual Framework is the foundation for public sector financial reporting standard setting. It replaces the conceptual aspects of PS 1000 Financial Statement Concepts and Section PS100 Financial Statement Objectives. The conceptual framework highlights considerations fundamental for the consistent application of accounting issues in the absence of specific standards. The standard is applicable for the fiscal years beginning on or after April 1, 2026.

Section PS 1202 sets out general and specific requirements for the presentation of information in general purpose financial statements. The financial statement presentation principles are based on the concepts within the Conceptual Framework. The standard is applicable for the fiscal years beginning on or after April 1, 2026.

Management is assessing the impact of the adoption of these standards which is not known or reasonably estimable at this time.

15. Budgeted Figures

The budgeted figures, approved by Council on April 23, 2025 have not been audited and are presented for information purposes only.

16. Approval of Financial Statements

These financial statements were approved by Council and Administration on March 16, 2026.